

ISO 31000 ENTERPRISE RISK MANAGEMENT 05 DAYS



Audience

- ERM Focal Points
- Supervisors
- Risk Management Champions
- Project Risk Managers
- Risk Management Specialists

Learning Objectives

- Provide the theoretical and practical basis for a risk management specialist in support of project teams
- Enable the participants to become proficient in leading studies and workshops deploying a wide range of risk management techniques and tools

FORMAT

- Modular workshop
- Each module contains theory and exercises to build competence
- Each module concludes with practical tips and tricks
- Discussion on each subject with the expert facilitators on their practical experience
- ½ day case study exercise to consolidate leanings, undertaken by teams with cases based on actual projects and risk management challenges, formal feedback presentation with mentoring and commentary from the trainers
- The risk management Process
- Emphasis is on techniques for the facilitation of the risk management process within each phase of a Project, as an integral part of project management
- Concludes with a lessons learnt discussion and individual action plans for implementation and for continued professional development



COURSE OUTLINE

1. Recap

- Risk and risk management
- The role of risk management within project management
- The requirement of the company Project Risk Management Standards, ISO 31000 and IEC 62198

2. Refresh

- The steps of the risk management process
- Planning risk management

3. Advanced techniques

- Implementing a project risk management framework
- Communication and expression of intent
- Building capacity to manage risk

The use of a RMIS

- Risk management performance management
- Project risk management reporting

Establishing the context

- Criteria development
- Key element systems

Risk identification

- Procedural HAZOP – FMECA
- SWIFT

Risk analysis

- Fault Tree Analysis
- Event tree analysis
- Bow tie analysis
- Risk consolidation and 'rolling up'

Risk evaluation

- Using risk criteria
- Quantitative cost benefit analysis
- Monitor and review
- Key controls and monitoring

Introduction to Quantitative risk analysis

- For schedule and budget – Elicitation and bias

4. 1/2 day group case study exercise

- With interactive, team feedback session – Coaching

5. Facilitation

- Change management skills
- Integration and maturity evaluation
- Developing strategic options and alternative business cases
- Post project reviews

6. Personal Planning

- Major leanings
- Community of practice
- Future development needs

Contact Us

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